Form	9	9	0
Departm	nent o	f the	Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

		enue Serv				on about Forr	n 990 and	its instruction			ov/forr	n990.		Ins	pectio	n
A F	or th	e 202	1 cale	endar year, or t	ax year b	eginning			and e	nding	_					
R a			C Nan	ne of organization							D	Employer id	lentifica	ation numb	er	
<b>Б</b> С	heck if ap		AI	R FORCE ACA	ADEMY F	OUNDATION										
	Addre chang			ng Business As					_			26-053	7053			
	Name	e change	Nun	nber and street (or	P.O. box if ma	ail is not delivered	to street add	ress)	Room/su	iite	E	Telephone r	number			
	Initial	return	31	16 ACADEMY	DRIVE							(719)4	72-0	0300		
	Termi	inated	City	or town, state or p	rovince, coun	try, and ZIP or for	reign postal o	ode								
	Amen returr		US	AF ACADEMY	, CO 80	840					G	Gross receip	ots \$	32,2	L22,	686.
	Applic pendi		F Nan	ne and address of p	orincipal office	r: MARK	HILLE				H(a	) Is this a gro subordinate		n for	Yes	X No
			311	6 ACADEMY I	DRIVE,	USAF ACAD	EMY, CO	80840			H(b	) Are all subor		cluded?	Yes	No
<u> </u>	Tax-ex	empt sta	atus:	X 501(c)(3)	501(c	) ( ) ┥ (i	nsert no.)	4947(a)(1	) or	527		If "No," atta	ich a list.	(see instruction	ons)	
J	Websi	ite: 🕨	WWW	.AFACADEMY	FOUNDAT	ION.ORG					H(c	) Group exem	nption nu	imber 🕨		
К	Form of	of organ	ization:	X Corporation	Trust	Association	Other	•	LY	ear of forr	mation:	2007 <b>M</b>	State of	of legal dom	icile:	DE
Pa	art I	Sur	nmar	у												
	1	Briefly	desci	ribe the organizat	ion's missio	on or most sign	ificant activ	ties: <u>TO</u>	ROVIDE	_EFF1	CIEN	T_AND	PERF	ETUAL		
e		STEV	VARD	SHIP_OF_DON	IATED G	IFTS_TO_T	HE_US_A	IR FORCE	ACADI	EMY TO	<u>ENS</u>	SURE				
nan		THE	IR P	ERMANENCY A	ND_EFF	ICACY_IN_	ACCORDA	NCE WITH	I THE I	DONORS	5'_II	NTENT.				
Governance	2			ox 🕨 🔄 if the	•		•	•					ts.			
ğ	3	Numb	er of v	oting members o	f the goverr	ning body (Part	VI, line 1a)						3			54
s S	4			ndependent voting									4			52
Activities &	5			er of individuals e									5			34
ctj	6	Total r	numbe	er of volunteers (es	stimate if ne	cessary)							6		N	NONE
∢				ted business reve									7a			
	b	Net ur	relate	d business taxab	le income fr	om Form 990-1	, line 34						7b			
												ior Year		Curre		
e	8	Contri	bution	s and grants (Part	VIII, line 1h	ı) <b></b> .		·	PY FOR		25	,398,3		30,2	<u>218,</u>	457.
Revenue	9	Progra	am ser	vice revenue (Part	t VIII, line 2g	a)			INSPECTI				ONE			NONE
Re	10			ncome (Part VIII,								717,6				920.
	11			ue (Part VIII, colu								648,6				,550.
	12			e - add lines 8 th								,764,6				927.
	13			similar amounts p							36	,566,6		9,5		952.
	14			d to or for membe									ONE			NONE
ses	15			ner compensation							3	,442,1				454.
Expenses	16a	Profes	sional	I fundraising fees	(Part IX, col	umn (A), line 1	le)	0.45 0.01		· ·		138,2	47.	-	138,	045.
ĔX				ising expenses (P								605 0	1.0	0 (	266	0.4.4
				ses (Part IX, colu						• •		,605,3				844.
				ses. Add lines 13-						• •		,752,3				295.
r s	19	Reven	ue les	s expenses. Subt	tract line 18	from line 12 _			<u></u>			,987,7				632.
Net Assets or Fund Balances	20	Tatal										of Current			of Year	
Asse Bala	20			(Part X, line 16)								,993,1		121,9		
und 4	21 22			es (Part X, line 26)						• •		,544,6				777.
	rt II			or fund balances. re Block	Subtract In						09	,448,4	20.	111,6	, 110	954.
				ry, I declare that I h	nave examine	d this return inc		mnanving sche	dules and s	tatement	s and t	o the hest o	fmyk	nowledge a	nd hel	lief it is
true	e, corre	ect, and	comple	te. Declaration of pr	eparer (other	than officer) is b	ased on all ir	formation of w	hich prepar	er has an	y knowl	edge.		ino mougo u		
Sig	n		Signati	ure of officer								Date				
He	re		הדאיזר	IS SCRUGGS				CF	'n							
				r print name and title	9			C1	0							
				reparer's name		Preparer's	signature	1/	Date			Check	if P	TIN		
Paic	ł	TAM		ABNEY			Jum (	Allh		/16/2	022	self-employ	」"	2005395	556	
	parer		name	STOCKMA	N KYGL	RYAN & CC		1/		- <b>-</b> ( / 2		n's EIN 🕨		l-15095		
Use	Only		addres			VENUE, SUITE	· /	AUO SPRINCO	CO 8090	3		one no.		19-630-		6
Mav	the I			his return with the												No
_				tion Act Notice,				* • • • •								(2021)

	AIR FORCE ACADEMY FOUNDATION 26-053/053	-
-	rm 990 (2021)	Page <b>2</b>
P	art III Statement of Program Service Accomplishments	
_	Check if Schedule O contains a response or note to any line in this Part III	. X
1	Briefly describe the organization's mission:	
	TO DEVELOP AND SECURE DONATED GIFTS TO SUPPORT THE MISSION OF THE	
	UNITED STATES AIR FORCE ACADEMY; TO PROVIDE EFFICIENT AND PERPETUAL	
	STEWARDSHIP OF DONATED GIFTS TO ENSURE PERMANENCY AND EFFICIENCY IN	
	ACCORDANCE WITH DONOR INTENT; (SCHEDULE O FOR CONTINUATION)	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as meas expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to the total expenses, and revenue, if any, for each program service reported.	
4a	a (Code: ) (Expenses \$ 10,294,674. including grants of \$ 8,439,461. ) (Revenue \$ )	
	SUPPORT FOR ACADEMIC, ATHLETIC AND CHARACTER AND LEADERSHIP	
	DEVELOPMENT PROGRAMS OF THE UNITED STATES AIR FORCE ACADEMY IN	
	COLORADO SPRINGS, COLORADO.	
	·	
<u>4</u> h	(Code: ) (Expenses \$ 868,491. including grants of \$ 868,491. ) (Revenue \$ )	
70		
	DIRECT SUPPORT FOR GRADUATE PROGRAMS OF THE ASSOCIATION OF	
	GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY (THE "AOG"),	
	INCLUDING INDIRECT SUPPORT OF THE AOG'S ACADEMIC, ATHLETIC AND	
	CHARACTER AND LEADERSHIP DEVELOPMENT PROGRAMS OF THE UNITED STATES	
	AIR FORCE ACADEMY IN COLORADO SPRINGS, COLORADO.	
4c	: (Code:) (Expenses \$ including grants of \$) (Revenue \$)	
4d	d Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$ )	
40	Total program service expenses ► 11,163,165.	
JSA	A Earn 99	0 (2024)
	1020 1.000 Form <b>33</b>	• (2021)

Form 990 (2021)

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Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	-		
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	<b>–</b>		
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	-		- 25
0	complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	0		
3	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
		9		v
40	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	10		37
44	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	44.5	37	
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
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Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J.	23	х	
24 -	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	25		
24 a				
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II.	26		x
27		20		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
01	complete Schedule N, Part II.	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	52		
33		22		37
~ /	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
07	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2.	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and			
	19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Part	V Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
U	reportable gaming (gambling) winnings to prize winners?	1c		
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Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 34			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	5.0		37
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a 5b		X X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b 5c		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50		
0a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
, N	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
-	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	•		
-	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	02		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	30		
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11				
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	14a		v
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		X
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	140		
15	excess parachute payment(s) during the year?	15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.	15		21
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
10	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
-	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			
JSA			000	(2021

Form 9	990 (2021) AIR FORCE ACADEMY FOUNDATION 26-0537	053	F	Page 6
Part				-
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 54			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 52			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
•	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
•	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O.	9		х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
D.	rise to conflicts?	12b	Х	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
L	describe on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
	Did the organization have a written document retention and destruction policy?	14	X	
14 15				
15	Did the process for determining compensation of the following persons include a review and approval by			
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	Х	
a h	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization		27	
40-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	16a		х
	with a taxable entity during the year?	Tou		- 21
a	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Secti	ion C. Disclosure	100		
17	List the states with which a copy of this Form 990 is required to be filed	<b>-</b> /		04()
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	l (sec	tion 5	01(c)
	X       Own website       Another's website       X       Upon request       Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	t inter	est p	olicy,
_	and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record	Is 🕨		
	DENNIS SCRUGGS, CFO 3116 ACADEMY DRIVE USAF ACADEMY, CO 80840		000	
JSA	719-472-0300	Form	990	(2021)
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Componention

Officero

~f

26-0537053

Componented

Employe

r ai t vii	Compensation	UI.	Unicers,	Directors,	musices,	пеу	Linpioyees,	ingnesi	Compensated	Linpioyees,	anu
	Independent Co	ontra	actors								
	Check if Schedule	e O c	ontains a r	esponse or n	ote to any line	e in this	s Part VII				

Kov

Employeee

Linhoot

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for	box, office	not ch unless er and	s pe	ition more rson irect	e than c is both or/trust	an tee)	(D) Reportable compensation from the organization (W-2/ 1099-MISC/	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/	<b>(F)</b> Estimated amount of other compensation from the organization and
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	cer	Key employee	Highest compensated employee	ner	1099-NEC)	1099-NEC)	related organizations
(1) MARK HILLE	40.00									
PRESIDENT	NONE	x		x				287,716.	NONE	29,960.
(2) DENNIS SCRUGGS	40.00	- 25						207,710.	100101	
CHIEF FINANCIAL OFFICER	NONE			x				189,178.	NONE	23,882.
(3) GREGORY KNEDLER	40.00									
VICE PRESIDENT, CLASS & CONSTI	NONE			x				154,256.	NONE	35,027.
(4) ROGER SMITH	40.00									,
VICE PRESIDENT, STEWARDSHIP	NONE			x				147,538.	NONE	24,183.
(5) CHRISTOPHER BREWER	40.00									· · · · · ·
VICE PRESIDENT, DEVELOPMENT	NONE			x				150,114.	NONE	15,050.
(6) MICHAEL C. GOULD	1.00									
CHIEF EXECUTIVE OFFICER	NONE	x		x				NONE	NONE	NONE
(7) JOHN N. KUCERA	1.00									
CHAIR	NONE	X		x				NONE	NONE	NONE
(8) ALEX P. GILBERT	1.00									
VICE-CHAIR	NONE	X		x				NONE	NONE	NONE
(9) APRIL S. FITZGERALD	1.00									
SECRETARY	NONE	Х		Х				NONE	NONE	NONE
(10) JEROME V. BRUNI	1.00									
TREASURER	NONE	X		x				NONE	NONE	NONE
(11) TERRENCE O'DONNELL	1.00									
EXECUTIVE COMMITTEE	NONE	X		x				NONE	NONE	NONE
(12) R. DAVID YOST	1.00									
EXECUTIVE COMMITTEE	NONE	Х		Х				NONE	NONE	NONE
(13) TERRANCE M. DRABANT	1.00									
ADVISOR TO EXECUTIVE COMMITTEE	NONE	Х						NONE	NONE	NONE
(14) WILLIAM J. HYBL	1.00		ΙT	Ţ						
HONORARY DIRECTOR	NONE	Х						NONE	NONE	NONE

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(A)	(B)			(0	;)			(D)	(E)	(F)
Name and title	Average hours per	(do r	not cl	Posi	tion	e than c	one	Reportable compensation	Reportable compensation from	Estimated amount of
	week (list any hours for related organizations	office	r and		irect	is both or/trust emplo		from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization
	below dotted line)	or director	Institutional trustee	ər	Key employee	Highest compensated employee	er	(W-2/1000-10100)		and related organizations
15) DANA H. BORN	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
16) JOHN D. CHILDS	<u>1.00</u> NONE	x						NONE	NONE	NC
17) WILLIAM CLOHAN	1.00							none		110
DIRECTOR	NONE	x						NONE	NONE	N
18) LESLIE G. DENEND	1.00									
DIRECTOR	NONE	x						NONE	NONE	N
19) A. TANNER DOSS	1.00									
DIRECTOR	NONE	Х						NONE	NONE	N
20) RALPH E. EBERHART	1.00									
DIRECTOR	NONE	Х						NONE	NONE	N
21) LEONARD EKMAN	1.00	-								
DIRECTOR	NONE	Х						NONE	NONE	N
22) JOHN M. FOX	1.00	-								
DIRECTOR	NONE	Х						NONE	NONE	N
23) JEFFREY M. FRIENT	1.00	-								
DIRECTOR	NONE	Х						NONE	NONE	N
24) BRIAN C. GORNICK	1.00	-								
DIRECTOR	NONE	X						NONE	NONE	N
25) ALEXANDER F. GRANADOS	1.00	-								
DIRECTOR	NONE	Х						NONE	NONE	N
1b Sub-total								928,802.	NONE	128,1
c Total from continuation sheets to Part VII,	_							NONE	NONE	N
d Total (add lines 1b and 1c)					• •			928,802.	NONE	128,10

	Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.
	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

## **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
2	Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ►	isted above) who received	

JSA 1E1055 2.000

Yes No

3

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Page 8

Form	990	(2021)	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)	(B) (C)						(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box,	unles	heck ss pe	erson	e than c is both or/trust	an	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
( 26) A. BART HOLADAY	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( 27) BRADLEY C. HOSMER	1.00	_								
DIRECTOR	NONE	X						NONE	NONE	NONE
( 28) RASHAD HOWARD	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( 29) MAX F. JAMES	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( 30) EDWARD R. JAYNE	1.00	-								
DIRECTOR	NONE	X						NONE	NONE	NONE
( 31) PAUL G. KAMINSKI	1.00	-								
DIRECTOR	NONE	X						NONE	NONE	NONE
( 32) JONATHAN M. KEYSER	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( <u>33</u> ) J. SCOTT KIRBY	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( <u>34</u> ) MATTHEW J. KUTA	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( 35) H. MICHAEL LAMBERT	1.00									
DIRECTOR	NONE	X						NONE	NONE	NONE
( 36) P. MICHAEL LEAHY	1.00	1								
DIRECTOR	NONE	Х						NONE	NONE	NONE
1b Sub-total							►			
c Total from continuation sheets to Part VII,	Section A						►			
d Total (add lines 1b and 1c)										
2 Total number of individuals (including but no	ot limited to t	hose	liste	d al	bov	e) who	o re	ceived more than	\$100,000 of	

2 I otal number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►

3	Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> .
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
2	Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ►	e listed above) who received	

JSA 1E1055 2.000 Yes No

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Form	990	(2021)	

(A)	(B)			(0	2)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box,	unles	Pos neck ss pe	ition more rson	e than c is both cor/trust	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other compensation
	related organizations below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
37) EDWARD E. LEGASEY	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
38) ROD R. LITTLE	<u>1.00</u> NONE	x						NONE	NONE	NON
39) EUGENE LUPIA	1.00									
DIRECTOR	NONE	x						NONE	NONE	NON
40) STEPHEN MACLEOD	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NON
41) PAUL S. MADERA	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NON
42) SARAH J. MARSHALL	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
43) JOHN W. MARTIN	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
44) JOHN H. MARTINSON	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
45) RICHARD D. MCCONN	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
46) JOHN F. OLIVE	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
47) HARRY J. PEARCE	1.00_									
DIRECTOR	NONE	Х						NONE	NONE	NON
1b Sub-total			• • •							
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)	-				• •	• • •				

		Yes	No
3	Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		
_			
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person 5		
5	individual       4         Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		

#### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
2 Total number of independent contractors (including but not limited to the more than \$100,000 in compensation from the organization ►	nose listed above) who received	

JSA 1E1055 2.000

Form	000	(2021	`
Form	990	(2021	)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	s pei	ition more rson	e than of the both the both the both Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
48) CHARLES E. PHILLIPS	1.00									
DIRECTOR	NONE	X						NONE	NONE	NO
49) GREGG C. POPOVICH DIRECTOR	<u>1.00</u> NONE	x						NONE	NONE	NO
50) EDWARD G. REISDORF	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
51) PAUL ROSSETTI	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
52) DANIEL J. SCHNEPF	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
53) NORTON A. SCHWARTZ	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
54) CHERYL L. SHAVERS	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
55) THOMAS A. STEIN	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
6) WILLIAM E. WECKER	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
57) MARK A. WELSH	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
8) H. WESLEY STOWERS	1.00									
DIRECTOR	NONE	Х						NONE	NONE	NC
<ul> <li>b Sub-total</li> <li>c Total from continuation sheets to Part VII, \$</li> <li>d Total (add lines 1b and 1c)</li> <li>c Total number of individuals (including but not reportable compensation from the organization</li> </ul>	Section A	· · ·			•••	 	re	ceived more than	\$100,000 of	

-	Did any parton listed on line 4s provide an ensure componential from any unrelated experientian or individual
	organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.
4	
٨	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the
	employee on line 1a? If "Yes," complete Schedule J for such individual
5	Did the organization has any former officer, director, of trastee, key employee, of highest compensated

Se	Section B. Independent Contractors								
	for services rendered to the organization? If "Yes," complete Schedule J for such person								
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual								

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) SEE SCHEDULE O Name and business address	(B) Description of services	<b>(C)</b> Compensation
2	Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ►	e listed above) who received	

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Form 990 (202	1)	AIR
Part VIII	Statement of	Revenue

Г

		Check if Schedule O co	ontains a respor	ise or note to an	iy line in this Part V	/111		
					<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s s	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues						
ษิธิ	c	Fundraising events						
È,		-						
ilar	d	Related organizations		644,600.				
in,	e	Government grants (contribu		044,000.				
r S	f	All other contributions, gifts,	<b>u</b>					
but		and similar amounts not include		29,573,857.				
ĞŢ	g	Noncash contributions inclu	ided in					
no'		lines 1a-1f						
ອ ບ	h	Total. Add lines 1a-1f			30,218,457.			
~				Business Code				
ice	2a							
Program Service Revenue	b							
n S ent	с							
ev	d							
og R	е							
ሻ	f	All other program service rev	venue					
	g	Total. Add lines 2a-2f			NONE			
	3	Investment income (inclu						
	-	other similar amounts).	0	·	922,386.			922,386.
	4	Income from investment of			NONE			
	5	Royalties	•		NONE			
			(i) Real	(ii) Personal				
	6a	Gross rents 6a						
	b	Less: rental expenses 6b						
	c	Rental income or (loss) 6c	NONE	NONE				
	d	Net rental income or (loss)			NONE			
	7a	Gross amount from	(i) Securities	(ii) Other	NONE			
	10		(.) Coounico	(1) 0 1101				
				970,293.				
		other than inventory 7a		970,293.				
Revenue	b	Less: cost or other basis		0.61 550				
ver		and sales expenses 7b		961,759.				
Re	C.	Gain or (loss) 7c		8,534.				
er	d	Net gain or (loss)	•••••	🕨	8,534.			8,534.
Other	8a	Gross income from	fundraising					
Ŭ		events (not including \$						
		of contributions reported	l on line					
		1c). See Part IV, line 18	<u>8a</u>	NONE				
	b	Less: direct expenses	8b	NONE				
	c	Net income or (loss) from fu	undraising events	<u></u> ▶	NONE			
	9a	Gross income from	gaming					
		activities. See Part IV, line 19	9 <mark>9</mark> a	NONE				
	b	Less: direct expenses	9b	NONE				
	с	Net income or (loss) from g	gaming activities	<u></u> ▶	NONE			
	10a	Gross sales of invent	tory, less					
		returns and allowances	<u>10a</u>	NONE				
	b	Less: cost of goods sold	10b	NONE				
	С	Net income or (loss) from sa	ales of inventory	<u></u>	NONE			
s				Business Code				
Miscellaneous Revenue	11a	MISCELLANEOUS REVENUE		900099	11,550.			11,550.
ane	b							
ella	c							
isc Re	d	All other revenue						
Σ	e	Total. Add lines 11a-11d		·	11,550.			
	12	Total revenue. See instruction			31,160,927.			942,470.

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Check if Schedule O contain Do not include amounts reported on lines		(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
8b, 9b, and 10b of Part VIII.			expenses	general expenses	expenses
1 Grants and other assistance to domestic orga	nizations				
and domestic governments. See Part IV, line 27	••••	9,303,412.	9,303,412.		
2 Grants and other assistance to d	omestic				
individuals. See Part IV, line 22	••••	4,540.	4,540.		
3 Grants and other assistance to	5				
organizations, foreign governments		1017			
foreign individuals. See Part IV, lines 15		NONE			
4 Benefits paid to or for members		NONE			
5 Compensation of current officers, di		1 056 005		200 460	767 115
trustees, and key employees		1,056,905.		289,460.	767,445
6 Compensation not included above to dis					
persons (as defined under section 4958(f) persons described in section 4958(c)(3)(B)		NONE			
<ul><li>7 Other salaries and wages</li></ul>		1,861,178.	93,274.	1,017,439.	750,465
		98,888.	4,153.	55,348.	39,387
8 Pension plan accruals and contributions	`	50,000.	ч,155.	55,540.	57,507
section 401(k) and 403(b) employer contr		215,014.	9,984.	127,260.	77,770
9 Other employee benefits		193,469.	7,803.	103,417.	82,249
10 Payroll taxes	••••		,,005.	105,117.	02,219
<ul><li>11 Fees for services (nonemployees):</li><li>a Management</li></ul>		1,630,133.	1,613,485.	10,490.	6,158
b Legal		33,966.	7,355.	26,611.	0,100
c Accounting		34,723.	.,	34,723.	
d Lobbying		NONE			
e Professional fundraising services. See Part IV		138,045.			138,045
f Investment management fees		NONE			,
g Other. (If line 11g amount exceeds 10% of line a					
(A), amount, list line 11g expenses on Schedule O.)		NONE			
<b>12</b> Advertising and promotion		270,227.		247,709.	22,518
13 Office expenses		54,682.	714.	17,355.	36,613
14 Information technology		68,794.	23,227.	35,102.	10,465
15 Royalties		NONE			
16 Occupancy		12,532.		646.	11,886
17 Travel		123,852.		24,719.	99,133
18 Payments of travel or entertainment ex					
for any federal, state, or local public of	ficials	NONE			
19 Conferences, conventions, and meetings		40,198.	414.	39,264.	520
20 Interest		2,232.	2,232.		
21 Payments to affiliates		NONE			
22 Depreciation, depletion, and amortization	•••••	14,953.		7,735.	7,218
23 Insurance		15,466.		15,466.	
24 Other expenses. Itemize expenses not	covered				
above. (List miscellaneous expenses on line	24e. If				
line 24e amount exceeds 10% of line 25,					
(A), amount, list line 24e expenses on Sche	dule O.)				
a PRINTING & COPYING		184,297.	5,560.	50,449.	128,288
b POSTAGE & SHIPPING		70,420.		28,394.	42,026
c BANK FEES & CHARGES		114,899.	85,242.	29,657.	
d SHARED SERVICES		203,247.		203,247.	
e All other expenses		92,223.	1,770.	65,308.	25,145
25 Total functional expenses. Add lines 1 thro	-	15,838,295.	11,163,165.	2,429,799.	2,245,331
26 Joint costs. Complete this line only organization reported in column (B) join from a combined educational campai fundational collisiteting Check have	nt costs gn_and				
fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)	if				

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following SOP 98-2 (ASC 958-720)

'a	rt X				
		Check if Schedule O contains a response or note to any line in this Pa			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	1,000.	1	1,000
	2	Savings and temporary cash investments.	31,468,700.	2	23,249,938
	3	Pledges and grants receivable, net	20,303,105.	3	27,223,984
	4	Accounts receivable, net	NONE	4	NO
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	NONE	5	NO
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	NONE	6	NO
3	7	Notes and loans receivable, net	NONE	7	NC
	8	Inventories for sale or use	NONE	8	NO
ć	9	Prepaid expenses and deferred charges	83,725.	9	127,58
	10 a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 353,088.			
	b	Less: accumulated depreciation 193,775.	28,891.	10c	159,31
	11	Investments - publicly traded securities	51,767,652.	11	70,503,86
	12	Investments - other securities. See Part IV, line 11	NONE		NC
	13	Investments - program-related. See Part IV, line 11	NONE		NC
	14	Intangible assets	NONE	-	NC
	15	Other assets. See Part IV, line 11	340,045.	15	645,04
	16	Total assets. Add lines 1 through 15 (must equal line 33)	103,993,118.	16	121,910,73
	17	Accounts payable and accrued expenses	1,420,536.	17	876,56
	18	Grants payable	11,609,948.	18	7,741,30
	19	Deferred revenue	NONE		NC
	20	Tax-exempt bond liabilities	NONE		NC
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	NONE		NC
	22	Loans and other payables to any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	NONE	22	NC
í	23	Secured mortgages and notes payable to unrelated third parties	NONE		NC
	24	Unsecured notes and loans payable to unrelated third parties	NONE		NC
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	1,514,206.	25	1,681,91
	26	Total liabilities. Add lines 17 through 25.	14,544,690.	26	10,299,77
+	-	Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.	, , , , , , , , , , , , , , , , , , , ,		
	27	Net assets without donor restrictions	2,100,787.	27	3,223,12
	 28	Net assets with donor restrictions.	87,347,641.	28	108,387,82
	_0	Organizations that do not follow FASB ASC 958, check here ►	07,517,011.	20	100,507,02
		and complete lines 29 through 33.			
	29	Capital stock or trust principal, or current funds		29	
	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	
•	32	Total net assets or fund balances	89,448,428.	32	111,610,95
:	33	Total liabilities and net assets/fund balances	103,993,118.	33	121,910,73

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	AIR FORCE ACADEMY FOUNDATION	26-053	37053	3			
Form 99	00 (2021)					Pa	ge <b>12</b>
Part	XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						X
1	Total revenue (must equal Part VIII, column (A), line 12)		1	31	1,1	60,	<u>927</u> .
2	Total expenses (must equal Part IX, column (A), line 25)		2	15	5,8	38,	<u>295</u> .
3	Revenue less expenses. Subtract line 2 from line 1		3	15	5,3	22,	<u>632</u> .
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))		4	89	9,4	48,	<u>428</u> .
5	Net unrealized gains (losses) on investments		5	8	3,8	71,	204.
6	Donated services and use of facilities		6				
7	Investment expenses		7				
8	Prior period adjustments		8				
9	Other changes in net assets or fund balances (explain on Schedule O)		9	-2	2,0	31,	<u>310</u> .
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part >	K, line					
	32, column (B))		10	111	L,6	10,	<u>954</u> .
Part	XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII.						
1	Accounting method used to prepare the Form 990: Cash $X$ Accrual Other If the organization changed its method of accounting from a prior year or checked "C Schedule O.	other," exp	olain o	n		Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent account	untant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year v reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate b	vere com asis	piled c	or			
b	Were the organization's financial statements audited by an independent accountant?				2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year w separate basis, consolidated basis, or both:		ed on	a			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility	y for over	rsight o	of			
	the audit, review, or compilation of its financial statements and selection of an independent	accountar	nt?	.	2c	Х	
	If the organization changed either its oversight process or selection process during the tax	k year, ex	plain o	n			
	Schedule O.						
3a	As a result of a federal award, was the organization required to undergo an audit or audits	as set fort	th in th	e			
	Single Audit Act and OMB Circular A-133?			.	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did	not unde	ergo th	e			
	required audit or audits, explain why on Schedule O and describe any steps taken to underge	such au	dits .		3b		

Form **990** (2021)

SCHEDULE A (Form 990)

# Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-E2.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Nam	e of the organization					Employer identif	ication number
AIF	R FORCE ACADEMY FOUNDA	TION				26-0	537053
Pa	rt I Reason for Public Cha	rity Status. (All o	organizations must	complet	te this pa	art.) See instruction	S.
The	organization is not a private fou	ndation because it	is: (For lines 1 throu	gh 12, ch	eck only	one box.)	
1	A church, convention of chu					70(b)(1)(A)(i).	
2	A school described in secti			-			
3	A hospital or a cooperative	•	•		. ,		
4	A medical research organiz		conjunction with a ho	spital de	scribed ir	a section 170(b)(1)(A	)(iii). Enter the
-	hospital's name, city, and si						
5	x An organization operated section 170(b)(1)(A)(iv). (C		a college or universit	y ownee	a or ope	rated by a governme	antal unit described in
6	A federal, state, or local go	overnment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7	An organization that norm	ally receives a sub	ostantial part of its su	pport fr	om a go	vernmental unit or fr	om the general public
	described in section 170(b)						
8	A community trust describe						
9	An agricultural research or	-			-		
	or university or a non-land-	grant college of ag	griculture (see instruct	tions). Ei	nter the i	name, city, and state o	of the college or
40	university:	<u>Illy receives (1) ma</u>	then 224/20/ of ite		from oor		in face and gross
10 11	An organization that norma receipts from activities rela support from gross investm acquired by the organizatio An organization organized	ited to its exempt f nent income and u on after June 30, 1	unctions, subject to c nrelated business tax 975. See <b>section 509</b>	ertain ex able inco <b>(a)(2).</b> (0	ceptions ome (less Complete	s; and (2) no more that s section 511 tax) from e Part III.)	n 331/3 % of its
12	An organization organized	•	•	•			rry out the nurnoses of
	one or more publicly suppo	•					• • •
	the box on lines 12a throug	•					
а	<b>Type I.</b> A supporting orga					-	-
	the supported organization	•	•	•		• • • • •	
	supporting organization.						
b	Type II. A supporting org				with its	supported organizat	ion(s), by having
	control or management of	of the supporting o	organization vested in	the sam	e persor	is that control or mar	hage the supported
	organization(s). <b>You must</b>	•					
С	Type III functionally inte		·				lly integrated with,
	its supported organization	. , .	, ·				
d	Type III non-functionally			•			• • • •
	that is not functionally inte			-		-	d an attentiveness
-	requirement (see instruct	,	•				
е	Check this box if the orgation functionally integrated, or						п, туре п
f	Enter the number of supported			porting t	nyanizai	IOH.	
g		•					•••••
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of
			(described on lines 1-10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)
				Yes	No	matructionay	matructionay
(A)							
(B)							
(C)							
(D)							
(E)							
Tota	al						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. JSA 1E1210 1.000

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Schedule A (Form 990) 202	Schedule	А	(Form	990)	2021
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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	12,970,361.	25,627,042.	29,459,982.	25,794,435.	30,218,457.	124,070,277.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						NONE
3	The value of services or facilities furnished by a governmental unit to the organization without charge						NONE
4	Total. Add lines 1 through 3	12,970,361.	25,627,042.	29,459,982.	25,794,435.	30,218,457.	124,070,277.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
e	shown on line 11, column (f)						30,872,673.
$\frac{6}{800}$	Public support. Subtract line 5 from line 4 tion B. Total Support						93,197,604.
	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
_	Amounts from line 4	12,970,361.	25,627,042.	29,459,982.	25,794,435.	30,218,457.	124,070,277.
7 8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	696,922.	869,893.	1,155,601.	874,125.	922,386.	4,518,927.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						NONE
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE SUPP PAGE	1,569.	3,070.	2,012.	4,088.	11,550.	22,289.
11	Total support. Add lines 7 through 10						128,611,493.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	
13	First 5 years. If the Form 990 is for organization, check this box and stop here						
Sec	tion C. Computation of Public Sup	•				r - 1	
14	Public support percentage for 2021 (li					14	72.46 %
15	Public support percentage from 2020						72.65 <b>%</b>
	<b>331/3% support test - 2021.</b> If the orgoin box and <b>stop here.</b> The organization quarks and <b>stop here.</b>	ualifies as a pub	licly supported	organization			► X
b	331/3% support test - 2020. If the org this box and stop here. The organization						
17a	<b>10%-facts-and-circumstances test - 2</b> 10% or more, and if the organization	-					
	Part VI how the organization meets organization			•	•		
b	10%-facts-and-circumstances test - 2						
	15 is 10% or more, and if the organiz						
	in Part VI how the organization meets					-	•
4.5	organization						▶□
18	Private foundation. If the organization						
	instructions						· · · · · · · · · · · · · · · · · · ·

Schedule A (Form 990) 2021

Schedule A	(Form	990)	202
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# Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support					<del>.</del>	
Caler	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge	l					
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		•	·	·		
Caler	ndar year (or fiscal year beginning in) ▶	<b>(a)</b> 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first, secor	d, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)
	organization, check this box and stop here						►
Sec	tion C. Computation of Public Sup	port Percenta	ge				
15	Public support percentage for 2021 (line 8	, column (f), divid	led by line 13, colu	mn (f))		15	%
16	Public support percentage from 2020 Sche	dule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investmen	t Income Perc	centage				
17	Investment income percentage for 2021 (lin	ne 10c, column (	f), divided by line	13, column (f))		17	%
18	Investment income percentage from 2020					18	%
19 a	331/3% support tests - 2021. If the or					ore than 331/3 %	, and line
	17 is not more than 331/3%, check this	-					
b	331/3% support tests - 2020. If the orga	anization did no	t check a box or	line 14 or line	19a, and line 16	is more than 33	1/3 %, and
	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19b	, check this bo	x and see instr	uctions 🕨
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### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

# Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10 a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Schedule A (Form 990) 2021

Schedule A (Form 990) 2021

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			9
Part	<b>IV</b> Supporting Organizations (continued)		
		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and		

- 11c below, the governing body of a supported organization? **b** A family member of a person described on line 11a above?
- c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

#### Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1
- Did the organization operate for the benefit of any supported organization other than the supported 2 organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

# Section C. Type II Supporting Organizations

Yes No 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). 1

### Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).			
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	supported organizations played in this regard.	3		

# Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).					
а	a The organization satisfied the Activities Test. Complete line 2 below.					
b						
с	c The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (see instructions).					
_				/es		
2	2 Activities Test. Answer lines 2a and 2b below.					

а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined		
	that these activities constituted substantially all of its activities.	2a	
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If</i> "Yes," <i>explain in</i> <b>Part VI</b> <i>the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>	2b	
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or		
-	trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI.</b>	3a	

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b Schedule A (Form 990) 2021

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11a 11b

11c

2

Yes No

	Pa

#### Schedule A (Form 990) 2021 age 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Part V Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See 1 instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) 1 Net short-term capital gain 1 2 Recoveries of prior-year distributions 2 3 3 Other gross income (see instructions) 4 Add lines 1 through 3. 4 5 5 Depreciation and depletion 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of 6 property held for production of income (see instructions) 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 Subtract line 2 from line 1d. 3 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, 4 4 see instructions). 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 Multiply line 5 by 0.035. 6 7 7 Recoveries of prior-year distributions 8 Minimum Asset Amount (add line 7 to line 6) 8 Section C - Distributable Amount Current Year 1 Adjusted net income for prior year (from Section A, line 8, column A) 1 2 Enter 0.85 of line 1. 2 3 Minimum asset amount for prior year (from Section B, line 8, column A) 3 4 Enter greater of line 2 or line 3. 4 5 5 Income tax imposed in prior year 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). 6 7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization

Schedule A (Form 990) 2021

(see instructions).

Schedule A (Form 990) 2021

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Part V	Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	tions (continued)		Pag
	n D - Distributions				Current Year
	Mounts paid to supported organizations to accomplish ex	xempt purposes		1	eurient rour
	Amounts paid to perform activity that directly furthers exer	-			
	organizations, in excess of income from activity		2		
	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	3	
	Amounts paid to acquire exempt-use assets		2010110	4	
	Qualified set-aside amounts (prior IRS approval required - p	provide details in <b>Part VI</b>		4 5	
	Dther distributions ( <i>describe in Part VI</i> ). See instructions.			6	
	Total annual distributions. Add lines 1 through 6.			7	
	Distributions to attentive supported organizations to which	the organization is resp	onsive	1	
	provide details in <b>Part VI</b> ). See instructions.	the organization is resp	013100	8	
u	Distributable amount for 2021 from Section C, line 6			о 9	
	ine 8 amount divided by line 9 amount			9 10	
			(m)	10	<i>(</i>
	n E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2021	IS	(iii) Distributable Amount for 2021
1 C	Distributable amount for 2021 from Section C, line 6				
<b>2</b> L	Underdistributions, if any, for years prior to 2021				
(	reasonable cause required - explain in Part VI). See				
ir	nstructions.				
3 E	Excess distributions carryover, if any, to 2021				
a F	From 2016				
b F	From 2017				
	From 2018				
	From 2019				
	From 2020				
	Fotal of lines 3a through 3e				
	Applied to underdistributions of prior years				
	Applied to 2021 distributable amount				
	Carryover from 2016 not applied (see instructions)				
	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
-	Distributions for 2021 from				
	Section D, line 7: \$				
	Applied to underdistributions of prior years				
	Applied to 2021 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result				
	greater than zero, explain in <b>Part VI.</b> See instructions.				
	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
F	Part VI. See instructions.				
	Excess distributions carryover to 2022. Add lines 3j and 4c.				
	Breakdown of line 7:				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2019				
	Excess from 2021				

Schedule A (Form 990) 2021

Part VI

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE	Α,	PART	ΙI	-	OTHER	INCOME

DESCRIPTION	2017	2018	2019	2020	2021	TOTAL
MISCELLANEOUS INCOME	1,569.	3,070.	2,012.	4,088.	11,550.	22,289.
TOTALS	1,569.	3,070.	2,012.	4,088.	11,550.	22,289.
	=					

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JSA

### Schedule B (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# Schedule of Contributors

OMB No. 1545-0047

Attach to Form 990 or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

Employer identification number

AIR FORCE ACADEMY FOUR	AIR FORCE ACADEMY FOUNDATION 26-0537053					
Organization type (check one):	Drganization type (check one):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization					
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private four	ndation				
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation	ion				
	501(c)(3) taxable private foundation					

Check if your organization is covered by the General Rule or a Special Rule.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copi	es of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	N/A	\$4,967,613.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	<u>N/A</u>	\$ 4,912,767.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	<u>N/A</u>	\$2,012,234.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	<u>N/A</u>	\$1,920,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	<u>N/A</u>	\$1,482,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	N/A	\$1,003,307.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)

JSA 1E1253 2.000 Employer identification number

Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	N/A	\$661,056.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	<u>N/A</u>	\$521,947	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	<u>N/A</u>	\$422,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	<u>N/A</u>	\$415,886	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$273,692	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$273,586.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copie	s of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$269,827.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	N/A	\$252,310.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15	<u>N/A</u>	\$250,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16	<u>N/A</u>	\$243,502.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$243,496.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	<u>N/A</u>	\$242,448.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Employer identification number

Schedule B (Form 990) (202
Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	- _ \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	- \$\$218,112	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	- \$\$175,223	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22	N/A	- _ \$165,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23	N/A	- _ \$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24	N/A	- \$\$150,200	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053	
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
25	<u>N/A</u>	\$150,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
26	<u>N/A</u>	\$122,413.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
27	<u>N/A</u>	\$115,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
28	N/A	\$110,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
29	<u>N/A</u>	\$108,247.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	N/A	\$107,901.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

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Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053	
Part I	art I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
31	<u>N/A</u>	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
32	<u>N/A</u>	\$100,000.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
33	<u>N/A</u>	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
34	N/A	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
	N/A	\$99,349	Person X Payroll X Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
36	N/A	\$98,799.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

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Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37	<u>N/A</u>	\$98,087.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38	<u>N/A</u>	\$98,031.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39	<u>N/A</u>	\$97,931.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40	N/A	\$97,138.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41	N/A	\$93,202.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$53,862.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)

JSA

Schedule B (Form 990) (2021
Name of organization

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43	<u>N/A</u>	\$51,938.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44	<u>N/A</u>	\$50,806.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45	<u>N/A</u>	\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46	<u>N/A</u>	\$49,407.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$49,286.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48	<u>N/A</u>	\$48,286.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021)

Name of organization

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49	N/A	\$46,685.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50	N/A	\$43,721.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51	<u>N/A</u>	\$36,972.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52	N/A	\$36,771.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$36,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54	N/A	\$34,893.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Employer identification number

Schedule B (Form 990) (2021)
Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55	<u>N/A</u>	\$34,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56	<u>N/A</u>	\$31,884.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57	<u>N/A</u>	\$30,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58	N/A	\$30,115.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59	N/A	\$30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60	N/A	\$25,583.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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# Schedule B (Form 990) (2021)

Name of organization

Employer identification number

	AIR FORCE ACADEMY FOUNDATION		26-0537053	
Part I	Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
61	N/A	\$25,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
62	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
63	<u>N/A</u>	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
64	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
65	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
66	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

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Employer identification number

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Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67	<u>N/A</u>	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68	<u>N/A</u>	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69	<u>N/A</u>	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70	N/A	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$24,800.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72	<u>N/A</u>	\$24,583.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73	<u>N/A</u>	\$24,483.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74	N/A	\$23,450.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75	N/A	\$22,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76	N/A	\$21,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$20,903.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78	<u>N/A</u>	\$20,777.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Name of organization

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79	<u>N/A</u>	\$20,720.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80	N/A	\$19,607.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81	<u>N/A</u>	\$19,449.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82	N/A	\$ <u>18,775.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83	<u>N/A</u>	\$18,534.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84	<u>N/A</u>	\$16,179.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021
Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053	
Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
85	<u>N/A</u>	\$15,829.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
86	N/A	\$15,686.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
87	N/A	\$15,560.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
88	N/A	\$15,355.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
89	N/A	\$15,232.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
90	N/A	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

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Schedule B (Form 990) (2021) Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053	
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
91	<u>N/A</u>	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
92	<u>N/A</u>	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
93	<u>N/A</u>	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
94	N/A	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
95	N/A	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution	
96	N/A	\$14,913.	Person X Payroll Noncash (Complete Part II for noncash contributions.)	

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97	<u>N/A</u>	\$14,897.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98	N/A	\$14,838.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99	<u>N/A</u>	\$14,690.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100	N/A	\$14,029	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_101	N/A	\$12,072.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_102_	<u>N/A</u>	\$11,983.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103	N/A	\$11,629.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104	N/A	. <b>\$</b> 11,573.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_105_	<u>N/A</u>	\$11,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106	N/A	\$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107	N/A	\$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108	N/A	\$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109	N/A	\$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_110	N/A	\$10,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_111	<u>N/A</u>	\$10,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$10,725.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$10,686.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$10,666.	Person X Payroll X Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_115_	N/A	- \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_116	<u>N/A</u>	- \$10,300	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	- \$10,293	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118	N/A	\$10,293	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	- \$10,276	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120	N/A	- \$10,257	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Name of	organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_121	N/A	\$10,209.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122	N/A	\$10,167.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_123_	<u>N/A</u>	\$10,164.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
124	<u>N/A</u>	\$10,152.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125	<u>N/A</u>	\$10,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126	N/A	\$10,093.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021) Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_127_	<u>N/A</u>	\$10,093.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$10,054.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_129_	<u>N/A</u>	\$10,025.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$10,012.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_131	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_133_	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_134	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_135_	<u>N/A</u>	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
136	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021) Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_141	<u>N/A</u>	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_142	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_144	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_147	<u>N/A</u>	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_148	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
150	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_151_	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
152	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_153_	<u>N/A</u>	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
154	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156	N/A	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
157	N/A	\$9,989.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_158	<u>N/A</u>	\$9,979.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_159_	<u>N/A</u>	\$9,970.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
160	N/A	\$9,941	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_161	N/A	\$9,922.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162	N/A	\$9,876.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of I	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163	N/A	\$9,873.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_164	<u>N/A</u>	\$9,873.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_165	<u>N/A</u>	\$9,870.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
166	N/A	\$9,870.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_167	<u>N/A</u>	\$9,870.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168	N/A	\$9,857.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
169	N/A	\$9,831.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
170	N/A	\$9,827.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_171	<u>N/A</u>	\$9,820.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
172	<u>N/A</u>	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_173	<u>N/A</u>	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_174	N/A	\$9,793	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
175	N/A	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
176	N/A	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_177_	<u>N/A</u>	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
178	N/A	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_179	<u>N/A</u>	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
180	N/A	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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## Schedule B (Form 990) (2021)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of I	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
181	N/A	\$9,793.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_182	<u>N/A</u>	\$9,780	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_183_	<u>N/A</u>	\$9,761.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_184	N/A	\$9,725.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$9,691.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
186	N/A	\$9,685.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)
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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187	N/A	\$9,685.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188	N/A	\$9,681.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_189_	<u>N/A</u>	\$9,669.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
190	N/A	\$9,657.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$9,657.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192	N/A	\$9,656.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
193	<u>N/A</u>	\$9,653.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
194	N/A	\$9,363.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_195	<u>N/A</u>	\$9,199.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
196	N/A	\$9,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$9,029.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
198	N/A	\$8,722.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
199	N/A	\$8,060.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200	N/A	\$8,043.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_201	<u>N/A</u>	\$8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
202	N/A	\$7,900.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
203	N/A	\$7,900.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_204	<u>N/A</u>	\$7,900.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
205	N/A	\$7,869.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
206	N/A	\$7,737.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_207	N/A	\$7,648.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
208	N/A	\$7,587.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
209	N/A	\$7,370	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
210	N/A	\$7,345.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$7,077.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
212	N/A	\$7,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_213	<u>N/A</u>	\$6,979.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$6,423.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
215	N/A	\$6,329.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
216	<u>N/A</u>	\$6,147.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_217	N/A	\$6,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_218	N/A	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_219	<u>N/A</u>	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
220	<u>N/A</u>	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	N/A	\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
222	<u>N/A</u>	\$5,976.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (	Form 990) (2021
Name of org	ganization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
223	N/A	\$5,965.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$5,862.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_225_	N/A	\$5,844.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
226	N/A	\$5,829.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	<u>N/A</u>	\$5,829.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
228	N/A	\$5,828.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021) Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
229	<u>N/A</u>	\$5,814.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_230_	N/A	\$5,600.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_231	<u>N/A</u>	\$5,577.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
232	N/A	\$5,250	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_233_	<u>N/A</u>	\$5,209.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
234	N/A	\$5,147	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
235	<u>N/A</u>	\$5,130.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
236	<u>N/A</u>	\$5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_237_	<u>N/A</u>	\$5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
238	<u>N/A</u>	\$5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
239	N/A	\$5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_240	<u>N/A</u>	\$5,085.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_241	N/A	\$5,049.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
242	N/A	\$5,025.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_243	<u>N/A</u>	\$5,015.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_244	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
245	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
246	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)
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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
247	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_248	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_249	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
250	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_251	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
252	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)
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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
253	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
254	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_255_	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
256	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
257	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
258	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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Schedule B (Form 990) (2021) Name of organization

	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of F	Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
259	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
260	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_261	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
262	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
263	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_264	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
265	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
266	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_267	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
268	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
269	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
270	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copies of P	art I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
271	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_272_	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
273	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
274	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
275	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
276	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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	AIR FORCE ACADEMY FOUNDATION		26-0537053
Part I	Contributors (see instructions). Use duplicate copie	s of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
277	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
278	N/A	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
279	<u>N/A</u>	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Page 2
Employer identification number

Schedule B (Form 990) (2021)

Name of organization AIR FORCE ACADEMY FOUNDATION			Employer identification number 26-0537053	
Part II	Noncash Property (see instructions). Use duplicate copies	s of Part II if additional space is nee	eded.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
1	PUBLICLY TRADED SECURITIES			
		\$1,068,985.	12/27/2021	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
3_	PUBLICLY TRADED SECURITIES			
		\$\$	12/31/2021	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
21	ARTWORK (\$96,000) BOOKS (\$1,056)			
		\$97,056	12/31/2021	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
32	AIRLINES VOUCHERS			
		\$100,000.	12/31/2021	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
35	PUBLICLY TRADED SECURITIES			
		\$99,349	11/10/2021	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
38	PUBLICLY TRADED SECURITIES			
		\$\$	12/23/2021	
			1	

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Schedule B (Form 990) (2021)

Name of or	ganization AIR FORCE ACADEMY FOUNDATION	Emp	oyer identification number 26-0537053
Part II	Noncash Property (see instructions). Use duplicate copies	s of Part II if additional space	e is needed.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions.)	e) (d) Date received
43	PUBLICLY TRADED SECURITIES		
		\$27,35	55. 12/14/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions.)	e) (d) Date received
44	PUBLICLY TRADED SECURITIES		
		\$50,80	06. 11/15/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions.)	) (d) Date received
49	PUBLICLY TRADED SECURITIES		
		\$46,63	. 02/05/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions.)	e) (d) Date received
52	PUBLICLY TRADED SECURITIES		
		\$36,7 <sup>*</sup>	71. 12/14/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions.)	) (d) Date received
79	PUBLICLY TRADED SECURITIES		
		\$20,72	20. 03/18/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate (See instructions.)	e) (d) Date received
83	PUBLICLY TRADED SECURITIES		
		\$5,06	51. 12/14/2021

Schedule B (Form 990) (2021)

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Schedule B (Form 990) (2021)

lame of or	ganization AIR FORCE ACADEMY FOUNDATION			entification number
Part II	Noncash Property (see instructions). Use duplicate copies	of Part II if additional	space is nee	eded.
(a) No. from Part I			timate) ctions.)	(d) Date received
114	PUBLICLY TRADED SECURITIES			
(a) No. from Part I	(b) Description of noncash property given	\$(c) FMV (or est (See instruc		(d) Date received
121	PUBLICLY TRADED SECURITIES			
		\$	10,011.	06/02/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or esi (See instruc		(d) Date received
130	PUBLICLY TRADED SECURITIES			
		\$	9,992.	12/06/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or est (See instruc		(d) Date received
207	PUBLICLY TRADED SECURITIES			
		\$	7,648.	06/14/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
214	HOSTED EVENT FOR POTENTIAL DONORS IN WASHINGTON DC			
		\$	6,423.	12/31/2021
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or es (See instruc		(d) Date received
240	PUBLICLY TRADED SECURITIES			
		\$	5,085.	03/23/2021

JSA

Schedule B (Form 990) (2021)

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SCHEE	DULE [	)
(Form	990)	

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

G 12 hlio

OMB No. 1545-0047

	rtment of the Treasury al Revenue Service	► Go to www.irs.gov	Form990 for instructions and	the latest inform	nation.	Inspection
	of the organization				Employer identification	
AIR	FORCE ACADEM	IY FOUNDATION			26-05370	53
		tions Maintaining Donor Adv	sed Funds or Other Simi	lar Funds or		
	Complete	if the organization answered	"Yes" on Form 990, Part I	IV, line 6.		
	· ·		(a) Donor advised fur	nds	(b) Funds and	other accounts
1	Total number at er	nd of year				
2		of contributions to (during year)				
3		of grants from (during year)				
4		it end of year				
5		on inform all donors and donor	advisors in writing that the	e assets held	in donor advised	
-	-	nization's property, subject to the	-			Yes No
6	•	on inform all grantees, donors, a	• •			
	-	purposes and not for the bene	-			
	•	issible private benefit?				Yes No
Pa		tion Easements.				
	Complete	if the organization answered	"Yes" on Form 990, Part	IV, line 7.		
1	Purpose(s) of con	servation easements held by the	organization (check all that a	pply).		
	Preservation	n of land for public use (for example	, recreation or education)	Preservation	of a historically im	portant land area
	Protection o	of natural habitat		Preservation	of a certified histor	ic structure
	Preservation	n of open space				
2	Complete lines 2a	through 2d if the organization he	eld a qualified conservation of	contribution in	the form of a cons	servation
	easement on the l	ast day of the tax year.			Held at the	End of the Tax Year
а	Total number of co	onservation easements			2a	
b	Total acreage rest	tricted by conservation easements	5		2b	
С		vation easements on a certified			2c	
d		rvation easements included in (c				
		isted in the National Register			2d	
3		rvation easements modified, tra	nsferred, released, extinguis	shed, or termi	nated by the orga	anization during the
	tax year ►					
4		where property subject to conse				
5		ation have a written policy reg				
~		orcement of the conservation ea				
6	Staff and volunteer	hours devoted to monitoring, insp	ecting, handling of violations,	and enforcing	conservation easem	ents during the year
7	Amount of oxnone	es incurred in monitoring, inspec	ting handling of violations or	ad opforeing of	and an and a second	opte during the year
'	►\$	es incurred in monitoring, inspect	ing, nationing of violations, at			ents during the year
8	•	vation easement reported on line 2	2(d) above satisfy the require	ments of section	on 170(h)(4)(B)(i)	
•		)(4)(B)(ii)?				Yes No
9		be how the organization reports				
-		d include, if applicable, the text of				
		ounting for conservation easeme				
Pa		tions Maintaining Collections			r Similar Assets.	
	Complete	if the organization answered	"Yes" on Form 990, Part	IV, line 8.		
1a	If the organization	elected, as permitted under FA	SB ASC 958, not to report	in its revenue	e statement and b	alance sheet works
	of art, historical t	Part XIII the text of the footnote	is held for public exhibition to its financial statements the	n, education, at describes th	or research in fu	rtherance of public
b	•	elected, as permitted under $F_{I}$				nce sheet works of
-	art, historical treas provide the followi	sures, or other similar assets he ing amounts relating to these iter	d for public exhibition, eduens:	cation, or rese	earch in furtherand	e of public service,
		ded on Form 990, Part VIII, line 1				
		d in Form 990, Part X				
2		n received or held works of a				I gain, provide the
	•	required to be reported under F				
a		on Form 990, Part VIII, line 1.				
b	Assets included in	Form 990, Part X	<u> <u></u></u>	<u></u> .	<u> ▶</u> \$	

For Pa	nerwork Re	duction	Act Notice, see th	e Instructions f	for Form 990	
JSA		Junotion	A01 1101100, 300 11			
1E1268	1.000					
	7217DG	P091	05/16/2022	10:05:21	V21-4.6F	004244-000

Schee	ule D (Form 990) 2021 AIR FORCE	E ACADEM	Y FOUNDA	TION					26-0	537053	Page 2
Ра	t III Organizations Maintaining Coll	ections of	Art, Histo	rical Tre	asure	s, or	Other	Similar A	Assets (C	ontinue	d)
3	Using the organization's acquisition, acce	ssion, and o	other recor	ds, chec	k any c	of the	follow	ing that m	nake sign	ificant us	se of its
	collection items (check all that apply):										
а	Public exhibition		d	Loan	or exch	ange	prograr	n			
b	Scholarly research		e	Other							
с	Preservation for future generations										
4	Provide a description of the organization's	s collections	and expla	in how	they fu	rther	the or	anization'	s exempt	purpose	in Part
	XIII.				,			,		• •	
5	During the year, did the organization solicit	or receive of	Ionations o	f art. hist	orical tr	easu	es. or o	other simil	ar		
	assets to be sold to raise funds rather than									Yes	No
Pa	rt IV Escrow and Custodial Arranger				3-						
	Complete if the organization and		s" on Fori	n 990, F	Part IV.	line	9. or re	eported a	n amour	t on For	m
	990, Part X, line 21.				,		-,				
1a	Is the organization an agent, trustee, cus	todian or o	ther interm	ediarv fo	or cont	ributio	ons or	other ass	ets not		
	included on Form 990, Part X?								Г Г	Yes	No
b	If "Yes," explain the arrangement in Part X	III and com	olete the fol	lowing tal	ble:						
				<b>J</b>					Amount		
с	Beginning balance					1c					
d	Additions during the year					1d					
e	Distributions during the year					1e					
f	Ending balance					16 1f					
2a	Did the organization include an amount on						stodial	account lia	hility?	Yes	No
	If "Yes," explain the arrangement in Part X								-		
	t V Endowment Funds.			<u>p.aa</u>		<u></u>	011000				
ľ	Complete if the organization and	swered "Ye	es" on For	n 990. F	Part IV.	line	10.				
	· · · ·	urrent year	(b) Prio			o years		(d) Three y	ears back	(e) Four y	ears back
10	Beginning of year balance	,	. ,	,		-		() )		., ,	
1a ⊾	Contributions										
b											
С	Net investment earnings, gains,										
لہ	and losses										
	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
t	Administrative expenses										
g	End of year balance	urrowt voor	and holono	. /line 1 a		(a))					
2 a	Provide the estimated percentage of the constrained designated or quasi-endowment	urrent year	%	e (iine ig,	, colum	i (a)) i	neid as:				
b	Permanent endowment > %										
c	Term endowment ► %										
Ŭ	The percentages on lines 2a, 2b, and 2c sl	ould equal '	100%								
39	Are there endowment funds not in the poss	•		tion that	are hel	d and	ladmin	istered for	the		
Ju	organization by:		ic organiza			u une	aannii		uio	Y	es No
	(i) Unrelated organizations									3a(i)	
	(ii) Related organizations									3a(ii)	
h	If "Yes" on line 3a(ii), are the related organ									3b	
4	Describe in Part XIII the intended uses of t									50	
_	t VI Land, Buildings, and Equipment			Millentiu	nus.						
Ia	Complete if the organization an	swered "Y	es" on For	m 990,	Part IV	, line	11a. S	See Form	990, Pa	rt X, line	10.
	Description of property	(a) Cost or		(b) Cost	or other ba	asis		umulated	(d)	) Book valu	е
1a	Land	(inves		(0	/1161)		uepro	eciation			
b	Buildings			1	120,98	25		NONE		1 2 0	,985.
	Leasehold improvements			_	11,75			11,750.		τzι	NONE
c d					220,35			82,025.		20	8,328.
	Equipment.			2	440,3:		1	02,023.		38	,320.
e Tota	Other Add lines 1a through 1e. (Column (d) mus	t equal Form	n QQA Part	X colum	n (R) /ii	<u>10</u>	~ )	<b></b>		1 5 0	,313.
		. oquu i oli	, i ait	,,um	יי, <i>ו</i> ש, יו	.0 100	~/			TOP	, CIC,

Schedule D (Form 990) 2021

Part VII	Investments - C		"Yes" on Form 990	, Part IV, line 11b. See Form 990,	Part X line 12
	(a) Description of sec (including name	curity or category	(b) Book value	(c) Method of valuatio Cost or end-of-year marke	on:
(1) Financia	al derivatives				
. ,		s			
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
		0, Part X, col. (B) line 12.)			
Part VIII		rogram Related.	"Vee" on Ferm 000	Dort IV line 11e See Form 000	Dort V line 12
	•			, Part IV, line 11c. See Form 990,	
	(a) Description of	rinvestment	(b) Book value	(c) Method of valuation Cost or end-of-year marke	on: et value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
		0, Part X, col. (B) line 13.) 🔒 🕨			
Part IX	Other Assets. Complete if the	organization answered	"Yes" on Form 990	, Part IV, line 11d. See Form 990,	Part X, line 15.
		<b>(a)</b> De:	scription		(b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
			ine 15.)	<b>&gt;</b>	
Part X	Other Liabilities Complete if the line 25.		"Yes" on Form 990	, Part IV, line 11e or 11f. See Forn	n 990, Part X,
1		(a) Deserie	tion of liphility		(b) Book volue
1. (1) Feder	al income taxes	(a) Descrip	tion of liability		(b) Book value
		ערגי			1 660 700
	OS OF AFA LIB BLE SPENDING A				1,669,790.
(4)	STE SEENDING V	ACCOUNT			12,120.
(5)					
(6)					
(7)					
(8)					
(9)					
	n (b) must equal Form	1990, Part X. col. (R) line 25.)			1,681,910.
				the organization's financial statements th	
				the text of the footnote has been provide	

Schedu	le D (Form 990) 2021 AIR FORCE ACADEMY FOUNDATION	26-	0537053 Page <b>4</b>
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	٦.	
1	Total revenue, gains, and other support per audited financial statements	1	39,011,242.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
с	Recoveries of prior year grants.		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	8,881,625.
3	Subtract line 2e from line 1	3	30,129,617.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	1,031,310.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	31,160,927.
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	rn.	
1	Total expenses and losses per audited financial statements	1	15,848,716.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments 2b		
с	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	10,421.
3	Subtract line 2e from line 1	3	15,838,295.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	15,838,295.
Part	XIII Supplemental Information.		

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SEE SUPPLEMENTAL PAGE

SCHEDULE D PART X, LINE 2

THE ORGANIZATION IS A QUALIFIED ORGANIZATION EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF §501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE ORGANIZATION QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION.

THE ORGANIZATION BELIEVES THAT IT DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS.

SCHEDULE D PART XI LINE 4B

UNCOLLECTIBLE PLEDGES NETTED WITH REVENUE FOR AUDIT	SHOWN AS ADJUSTMENT
TO NET ASSETS UNDER FORM 990 PART XI LINE 9:	\$2,040,312
CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS:	-\$9,002
AFARET INCOME INCLUDED IN CONSOLIDATED FINANCIALS:	-\$1,000,000
TOTAL	\$1,031,310

SCHEDULE G (Form 990) Department of the Treasury Internal Revenue Service	Complete if th	nformation Regarding Fundraising or Gaming Activities the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. To to www.irs.gov/Form990 for instructions and the latest information.					OMB No. 1545-0047 2021 Open to Public Inspection	
Name of the organization						Employer identificati		
AIR FORCE ACADE	MY FOUNDATION					26-05370	53	
	g Activities. Comp EZ filers are not re				Yes" on Form 99	0, Part IV, line 1	7.	
<ol> <li>Indicate whether</li> <li>a X Mail solicita</li> <li>b X Internet and</li> <li>c X Phone solici</li> <li>d In-person so</li> <li>2a Did the organiza or key employee</li> <li>b If "Yes," list the</li> </ol>	the organization rais tions email solicitations itations plicitations	sed funds through a e f g oral agreement w Part VII) or entity <i>i</i> duals or entities (	any of the Solic Solic Spec ith any inc in connec	following itation of p itation of g cial fundra dividual (in tion with p	non-government g government grants ising events cluding officers, d rofessional fundrai	rants irectors, trustees, sing services?	X Yes No fundraiser is to be	
<b>(i)</b> Name and addr or entity (fu		(ii) Activity	custody o	draiser have r control of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	<b>(vi)</b> Amount paid to (or retained by) organization	
SEE SUPPLEMENT 1	INFORMATION		Yes	No				
2								
3								
4								
5								
6								
7								
8								
9								
10								
Total       3     List all states in registration or lice	which the organizat	ion is registered o	r licensec	L L Solicit	435,145. contributions or	123,045 has been notified	. 312,100. it is exempt from	

Pa	rt l	<b>Fundraising Events.</b> Complete than \$15,000 of fundraising every gross receipts greater than \$5,000	ent contributions and			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
е			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts				
Å.	2 3	Less: Contributions Gross income (line 1 minus line 2)				
	4	Cash prizes				
	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
	7	Food and beverages				
	8	Entertainment	<u> </u>			
	9	Other direct expenses	l			
Pa	10 11 rt		ne 10 from line 3, col anization answered "	umn (d)	<u></u>	reported more than
Revenue		\$15,000 on Form 990-EZ, lin	e 6a. (a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Re	1	Gross revenue				
ses	2	Cash prizes	<u> </u>			
Expenses	3	Noncash prizes				
Direct I	4	Rent/facility costs				
	5	Other direct expenses	Yes %	/ <b>N</b>		
	6	Volunteer labor	Yes %	%Yes% No	Yes% No	
	7	Direct expense summary. Add line	es 2 through 5 in colu	ımn (d)	►	
	8	Net gaming income summary. Su	ubtract line 7 from line	e 1, column (d)	<b>&gt;</b>	
9 a k	1	Enter the state(s) in which the organization licensed to con- Is the organization licensed to con- If "No," explain:	duct gaming activities			Yes No
10 <i>a</i> k		Were any of the organization's gaming If "Yes," explain:				YesNo

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Sched	tule G (Form 990 or 990-EZ) 2021 AIR FORCE ACADEMY FOUNDATION	26-053	7053	Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity			
	formed to administer charitable gaming?	· • • L	Yes	No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility			%
b				%
14	Enter the name and address of the person who prepares the organization's gaming/special events books ar	ıd		
	records:			
	Name ►			
	Address ►			
15 a	Does the organization have a contract with a third party from whom the organization receives gam	ina		
	revenue?		Yes	No
b		the		
	amount of gaming revenue retained by the third party ► \$			
С	If "Yes," enter name and address of the third party:			
	Name ►			
	Address ►			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming procee	ds to		
	retain the state gaming license?		Yes	No
b		ations		
	or spent in the organization's own exempt activities during the tax year $ ightarrow$ \$			
Par				
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional	informat	tion	
	(see instructions).			
PRO	FESSIONAL FUNDRAISING FEES			
	T I, LINE 1: RNL INVOICES AIR FORCE ACADEMY FOUNDATION FOR PRINTING			
AND	POSTAGE (SEPARATELY STATED ON MONTHLY INVOICE), AND THE RNL CONTRACT			

Schedule G (Form 990 or 990-EZ) 2021

\$2,260.

ALSO BREAKS OUT THOSE ITEMS. THE TOTAL FOR THOSE EXPENSES IN 2021 WAS

# FORM 990, SCHEDULE G, LINE 2B - HIGHEST PAID INDIVIDUALS/ENTITIES

#### NAME :

RUFFALO NOEL LEVITZ, LLC

#### ADDRESS:

1025 KIRKWOOD PARKWAY SW CEDAR RAPIDS, IA 52404

### ACTIVITY :

SOLIC. OF DONATIONS

# CUSTODY OR CONTROL OF CONTRIBUTION?

GROSS RECEIPTS FROM ACTIVITY : 435,145.

- AMOUNT PAID TO (OR RETAINED BY) FUNDRAISER : 123,045.
- AMOUNT PAID TO (OR RETAINED BY) ORGANIZATION : 312,100.

### STATEMENT 1

SCHEDULE I       Grants and Other Assistance to Organizations,         (Form 990)       Governments, and Individuals in the United States         Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.         Attach to Form 990.									
Department of the Treasury Internal Revenue Service	► Go		/Form990 for the l		1		Open to Public Inspection		
Name of the organization	<b>P</b> 00	to ###				Employer identificati	-		
AIR FORCE ACADEMY FOUNDATION						26-0537053			
Part I General Information on Grants a	nd Assistanc	е							
<ol> <li>Does the organization maintain records to the selection criteria used to award the gra</li> <li>Describe in Part IV the organization's processing</li> </ol>	nts or assistand edures for mor	ce? nitoring the use	of grant funds in th	e United States.			X Yes No		
Part II Grants and Other Assistance to Part IV, line 21, for any recipient		-					es" on Form 990,		
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance		
(1) UNITED STATES AIR FORCE ACADEMY									
2304 CADET DRIVE COLORADO SPRINGS, CO 80840			5,490,764.	4,426,559.	SEE PART IV	THIRD PARTY PAYMENTS	SEE PART IV		
(2) ASSOCIATION OF GRADUATES OF THE USAFA									
3116 ACADEMY DRIVE	84-0580665	501(C)(3)	868,491.				SEE PART IV		
(3) AIR FORCE ACADEMY ATHLETIC CORPORATION									
2168 FIELDHOUSE DRIVE	45-4331061	501(C)(3)		408,971.	FMV	THIRD PARTY PAYMENTS	SEE PART IV		
(4) FALCON FOUNDATION									
3116 ACADEMY DRIVE	75-6016930	501(C)(3)	16,130.				SEE PART IV		
_(5)	_								
(6)	_								
(7)									
(8)									
(9)									
(10)									
(11)									
(12)	_								
<ol> <li>Enter total number of section 501(c)(3) and</li> <li>Enter total number of other organizations li</li> </ol>	•	•					3		

Schedule I (Form 990) 2021

26-0537053

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					
<b>Part IV</b> Supplemental Information. Provide the information.	information re	equired in Part I,	line 2, Part III, c	column (b); and any c	other additional

SCHEDULE I, PART I, LINE 2:

#### THE ORGANIZATION MONITORS THE USE OF GRANT FUNDS PROVIDED TO THE UNITED

STATES AIR FORCE ACADEMY BY MAINTAINING REGULAR CONTACT WITH THE UNITED

STATES AIR FORCE ACADEMY SUPERINTENDENT'S OFFICE AND STAFF.

THE ORGANIZATION MONITORS THE USE OF GRANT FUNDS PROVIDED TO THE AIR

FORCE ACADEMY ATHLETIC CORPORATION DEPARTMENT BY MAINTAINING REGULAR

CONTACT WITH THE ATHLETIC DIRECTOR'S OFFICE AND STAFF.

26-0537053

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of (d) Amount of (e) cash grant non-cash assistance		(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					
Part IV Supplemental Information Dravida the	information r	auired in Dart I	line 0 Dort III a	bolume (b), and any (	ther additional

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

THE ORGANIZATION MONITORS THE USE OF GRANT FUNDS PROVIDED TO THE

ASSOCIATION OF GRADUATES OF THE UNITED STATES AIR FORCE ACADEMY BY

MAINTAINING REGULAR CONTACT WITH ASSOCIATION'S DIRECTORS, OFFICERS AND

STAFF, INCLUDING RECIPROCAL ATTENDANCE AT THE ASSOCIATION'S AND THE

ORGANIZATION'S BOARD OF DIRECTORS MEETINGS AND AT VARIOUS OTHER

ASSOCIATION AND ORGANIZATION MEETINGS, EVENTS AND ACTIVITIES.

26-0537053

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					
<b>Part IV</b> Supplemental Information. Provide the information.	information re	equired in Part I,	line 2, Part III, o	column (b); and any c	other additional

SCHEDULE I, PART II LINE 1 COLUMN F

METHOD OF VALUATION: ACTUAL COSTS, FMV, APPRAISAL

SCHEDULE I, PART II LINE 1 COLUMN H

PURPOSE OF GRANT OR ASSISTANCE:

1) SCHOLAR FEES, FURNITURE & REAL PROPERTY IMPROVEMENTS

26-0537053

# Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					
<b>Part IV</b> Supplemental Information. Provide the information.	information re	equired in Part I,	line 2, Part III, o	column (b); and any c	other additional

2) GENERAL ASSISTANCE TO SUPPORT ASSOCIATION PROGRAMS

3) SUPPORT FOR USAFA ATHLETIC PROGRAMS AND FACILITIES

4) FINANCIAL ASSISTANCE TO ATTEND FUNERALS OF DECEASED FAMILY MEMBERS

(Forn	EDULE J n 990)	For certain Officers, Dire Con ► Complete if the organization	ISation Information ectors, Trustees, Key Employees, and Highest mpensated Employees on answered "Yes" on Form 990, Part IV, line 2 Attach to Form 990.	3	OMB No. 1545-004		
	nent of the Treasury Revenue Service		990 for instructions and the latest information.		Insp		
Name	of the organization			Employer identificatio			
AIR	FORCE ACA	DEMY FOUNDATION		26-053705	3		
Part	Question	s Regarding Compensation					
1a	990, Part VII, First-cla		ovided any of the following to or for a pers provide any relevant information regarding Housing allowance or residence for Payments for business use of persor	these items. personal use		Yes	No
		emnification and gross-up payments	Health or social club dues or initiatio				
	Discretionary spending account Personal services (such as maid, chauffeur, chef)						
b 2	If any of the or reimburse explain	boxes on line 1a are checked, did the ment or provision of all of the ex	ne organization follow a written policy re repenses described above? If "No," com	garding payment plete Part III to	1b		
2	directors, trus		D/Executive Director, regarding the items				
3	Indicate which organization's related organ X Comper Indepen	n, if any, of the following the organization CEO/Executive Director. Check all the	on used to establish the compensation of t at apply. Do not check any boxes for method e CEO/Executive Director, but explain in Pa X Written employment contract Compensation survey or study X Approval by the board or compensation	ds used by a art III.			
4		ar, did any person listed on Form 990, or a related organization:	Part VII, Section A, line 1a, with respect to	the filing			
а	Receive a sev	verance payment or change-of-control page	ayment?		4a		Х
b	Participate in	or receive payment from a supplemen	tal nonqualified retirement plan?		4b		Х
с	Participate in	or receive payment from an equity-bas	sed compensation arrangement?		4c		Х
	If "Yes" to an	y of lines 4a-c, list the persons and p	rovide the applicable amounts for each ite				
5	For persons compensation	listed on Form 990, Part VII, Section contingent on the revenues of:	rganizations must complete lines 5-9. ion A, line 1a, did the organization pages.				
					5a		X
b	If "Yes" on lin	e 5a or 5b, describe in Part III.			5b		X
6	compensation	n contingent on the net earnings of:	on A, line 1a, did the organization pa				
	-				6a		X
b	Any related of	rganization?			6b		X
	If "Yes" on lin	e 6a or 6b, describe in Part III.					
7			n A, line 1a, did the organization provi escribe in Part III		7	х	
8			paid or accrued pursuant to a contract tha Regulations section 53.4958-4(a)(3)? If				
		-			8		х
9	If "Yes" on I	ine 8, did the organization also fol	low the rebuttable presumption proced	ure described in	9		
For Pa		ction Act Notice, see the Instructions for Fo			lule J (Fo	orm 990	0) 2021

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 a	nd/or 1099-MISC and/or	1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
MARK HILLE	(i)	286,968.		748.	14,497.	15,463.	317,676.	
1 PRESIDENT	(ii)							
DENNIS SCRUGGS	(i)	172,181.	15,500.	1,497.	8,761.	15,121.	213,060.	
2 CHIEF FINANCIAL OFFIC	(ii)							
ROGER SMITH	(i)	145,117.	375.	2,046.	7,570.	16,613.	171,721.	
3 VICE PRESIDENT, STEWA	(ii)							
GREGORY KNEDLER	(i)	149,198.	1,500.	3,558.	7,695.	27,332.	189,283.	
4 VICE PRESIDENT, CLASS	(ii)							
CHRISTOPHER BREWER	(i)	142,992.	6,500.	622.	7,607.	7,443.	165,164.	
5 VICE PRESIDENT, DEVEL	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2021

Schedule J (Form 990) 2021

AIR FORCE ACADEMY FOUNDATION

26-0537053

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PT I, QUESTION 7 - NON-FIXED PAYMENTS

BONUSES PAID TO ALL QUALIFYING EMPLOYEES, SUBJECT TO APPROVAL BY

COMPENSATION AND EXECUTIVE COMMITTEES.

### SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021 **Open to Public** Inspection

Name of the organization

### AIR FORCE ACADEMY FOUNDATION

Employer identification number 26-0537053

Par	Types of Property			r				
		<b>(a)</b> Check if applicable	<b>(b)</b> Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash cont			
1	Art - Works of art	X	1	96,000.	FMV			
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications			1,056.	FMV			
5	Clothing and household							
J	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	28	638,520.	FMV			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►(FOOTBALL TCKTS )	X	5	4,363.	FMV			
26	Other ( AIRLINE VOUCHRS )	Х	1	100,000.	FMV			
27	Other ▶()							
28	Other ►( )							
29	Number of Forms 8283 received	by the ora	anization during the tax ve	ear for contributions for				
-	which the organization completed I				29			2
		,	,				Yes	No
30a	During the year, did the organizat	ion receive	by contribution any prope	rty reported in Part I, line	s 1 through			
	28, that it must hold for at least th				-			
	to be used for exempt purposes for	the entire h	olding period?			30a		х
b	If "Yes," describe the arrangement i							
31	Does the organization have a		ance policy that require	es the review of anv	nonstandard			
	contributions?	•				31	Х	
32a	Does the organization hire or use							
	contributions?	•	0			32a	х	
b	If "Yes," describe in Part II.							
33	If the organization didn't report an	amount in c	olumn (c) for a type of pro	perty for which column (a	) is checked.			
	describe in Part II.				, ,			
For Pa	aperwork Reduction Act Notice, see the Inst	ructions for Fo	rm 990.		Schedule	M (Fo	rm 990	) 2021

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

**Part II** Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, LINE 32B:

AIR FORCE ACADEMY FOUNDATION USED RUFFALO NOEL LEVITZ, LLC, A TELEMARKETER, TO SOLICIT CONTRIBUTIONS. THE ORGANIZATION ALSO USES A BROKERAGE FIRM TO SELL DONATED STOCK. THE ORGANIZATION ALSO USES A REAL ESTATE BROKER TO SELL REAL ESTATE.

SCHEDULE M, PART I, COLUMN (B):

THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTORS.

SUPPLEMENTAL INFORMATION

THE ORGANIZATION RECEIVED \$638,520 OF PUBLICLY TRADED SECURITIES DURING 2021 AS PAYMENT OF PRIOR YEAR PLEDGES. THESE AMOUNTS ARE RECOGNIZED IN INCOME IN PRIOR YEARS AND ARE NOT REPORTED ON SCH M.

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

#### FORM 990, PART III, LINE 1 CONTINUED

AIR FORCE ACADEMY FOUNDATION

AND TO BUILD A SPIRIT OF PHILANTHROPY AMONG ALUMNI, FRIENDS AND OTHERS TO

MOTIVATE ENGAGEMENT AND ENCOURAGE SUPPORT OF THE ACADEMY'S MISSION.

#### FORM 990, PART VI, SECTION B, LINE 11:

THE ORGANIZATION PROVIDED THE FORM 990 TO THE ORGANIZATION'S AUDIT

COMMITTEE FOR ITS REVIEW AND COMMENT BEFORE IT WAS FILED.

#### FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ANNUALLY SOLICITS CONFLICT OF INTEREST INFORMATION FROM BOARD MEMBERS AND KEY EMPLOYEES. COMPLIANCE WITH OUR CONFLICT-OF-INTEREST POLICY IS EMPHASIZED DURING REGULAR BOARD MEETINGS BY THE EXECUTIVE COMMITTEE.

#### FORM 990, PART VI, SECTION B, LINE 15A:

COMPENSATION FOR CEO AND OTHER OFFICERS AND KEY EMPLOYEES IS ANNUALLY DETERMINED BY THE COMPENSATION AND EXECUTIVE COMMITTEES OF THE BOARD OF DIRECTORS.

#### FORM 990, PART VI, SECTION C, LINE 17:

THE ORGANIZATION HAS REGISTERED OR BEEN NOTIFIED THAT REGISTRATION IS NOT REQUIRED IN ALL 50 U.S. STATES. A COPY OF THE 990 IS FILED WITH ALL STATES REQUIRING THE FILING OF FORM 990 TO FULFILL STATE EXEMPT ORGANIZATION OR CHARITABLE SOLICITATION REPORTING REQUIREMENTS.

#### FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION SOLICITS CONFLICT OF INTEREST INFORMATION FROM BOARD MEMBERS AND KEY EMPLOYEES DURING REGULAR BOARD MEETINGS. THE ORGANIZATION PROVIDES KEY FINANCIAL, POLICY, AND OTHER INFORMATION TO THE PUBLIC VIA THE WEBSITE WWW.AFACADEMYFOUNDATION.ORG. ANY DOCUMENTS THAT ARE A MATTER

### SCHEDULE O (Form 990 or 990-EZ)

#### Department of the Treasury Internal Revenue Service Name of the organization

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. OMB No. 1545-0047

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

OF PUBLIC RECORD AND ARE NOT AVAILABLE ON THE WEBSITE ARE MADE AVAILABLE

TO THE PUBLIC UPON REQUEST.

#### FORM 990 PART XI LINE 9

WRITE	OFF	OF	PRIOR	YEAR	PLEDGES	AS	UNCOLLECTIBLE	-\$2,040,312
-------	-----	----	-------	------	---------	----	---------------	--------------

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENT +\$9,002

TOTAL -\$2,031,310

Schedule O (Form 990 or 990-EZ) 2021		Page <b>2</b>
Name of the organization	Employer ide	ntification number
AIR FORCE ACADEMY FOUNDATION	26-053	7053
FORM 990, PART VII-COMPENSATION OF THE 5 HI		
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
21ST CENTURY DEFENSE STRATEGIES		
12721 CLOUDY BAY DR		
COLORADO SPRINGS, CO 80921	JOHNSON CHAIR	250,663.
RUFFALO CODY HOLDINGS LLC		
1025 KIRKWOOD PARKWAY SW		
CEDAR RAPIDS, IA 52404	PROF. FUNDRAISING	163,660.
DOUGLAS R LINDSAY		
6111 MASHIE COURT		
PARKVILLE, MO 64152	JCLD EDITOR	153,058.
JAMES J NANCE		
4617 LONETREE DR		
LOVELAND, CO 80537	SCULPTOR ARTIST	305,000.
BLACKDOG CRITICAL FACILITIES		
2977 SOVEREIGN VIEW		
COLORADO SPRINGS, CO 80920	PROJECT MANAGEMENT	184,080.

100

#### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

AIR FORCE ACADEMY FOUNDATION

#### Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

#### Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity		<b>g)</b> 512(b)(13) rolled ity?
						Yes	No
(1) AIR FORCE ACADEMY REAL ESTATE TRUST 86-1379592							
3116 ACADEMY DRIVE USAF ACADEMY, CO 80840	SEE PART VII	CO	501(C)(3)	509(A)(3)	AFA FND	х	
(2)							
(3)							
(4)							
(5)							
	-						
(6)							
	-						
(7)							
	1						1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

OMB No. 1545-0047

2

Employer identification number

26-0537053

Open to Public

Inspection

JSA

Schedule R (Form 990) 2021

AIR FORCE ACADEMY FOUNDATION

26-0537053

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	<b>(g)</b> Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	20 managing 1 partner?		<b>(k)</b> Percentage ownership
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)											-		

# Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership	controlled entity?
(1)								Yes No
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Schedule R (Form 990) 2021

## Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No			
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	ted in Parts II-IV?							
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		Х			
	Gift, grant, or capital contribution to related organization(s)				1b		Х			
	Gift, grant, or capital contribution from related organization(s)				1c		Х			
	Loans or loan guarantees to or for related organization(s)				1d	Х				
	Loans or loan guarantees by related organization(s)				1e		Х			
	• • • • • • • • • • • • • • • • • • • •									
f	Dividends from related organization(s)				1f		Х			
q	Sale of assets to related organization(s)				1g		Х			
		Purchase of assets from related organization(s)								
i	Exchange of assets with related organization(s).				1i		Х			
i	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х			
,										
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х			
ī	Performance of services or membership or fundraising solicitations for related organization(s)									
m	m Performance of services or membership or fundraising solicitations by related organization(s)									
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
	• Sharing of paid employees with related organization(s)									
Ŭ					10	X				
n	Reimbursement paid to related organization(s) for expenses.				1p		Х			
	Reimbursement paid by related organization(s) for expenses				1q		X			
ч					- 4					
r	Other transfer of cash or property to related organization(s)				1r		Х			
s	Other transfer of cash or property from related organization(s)				1s		X			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line. includina cove	red relationships and trans	action thre	-	S.				
	(a)	(b)	(c)		(d)					
	Name of related organization	Transaction	Amount involved		of dete	termining				
		type (a-s)		amou	int invo	livea				
(1)	AIR FORCE ACADEMY REAL ESTATE TRUST	D	200,000.	CASH						
. ,										
(2)										
. ,										
(3)										
<b>、</b> -,										
(4)										
(5)										
(-)										

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#### 26-0537053

### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	income (related, unrelated, excluded from tax under	organizations?		total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	sections 512 - 514)	Yes	No			Yes	No	(7 0111 1000)	Yes	No	
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Schedule R (Form 990) 2021

 Schedule R (Form 990) 2021
 AIR FORCE ACADEMY FOUNDATION

 Part VII
 Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART II, LINE 1B

TO ALIGN DONOR PASSION AND GENEROSITY TO SERVE AND SUPPORT THE AIR FORCE ACADEMY THROUGH THE AIR FORCE ACADEMY FOUNDATION.

PART V, LINE 10

THE AIR FORCE ACADEMY FOUNDATION IS SHARING EMPLOYEES WITH THE AIR FORCE ACADEMY REAL ESTATE TRUST.